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Mr. Al Gobeille Chair, Green Mountain Care Board 89 Main Street, Third Floor, City Center Montpelier, Vermont 05620

Dear Chairman Green Mountain Board,

I am writing this letter to state our support for granting a Certificate of Need to build an ambulatory care center in the greater Burlington area. We believe that a facility like this will generate significant financial savings locally for the community and equally provide more efficient and effective health care outcomes as compared to the current outpatient surgery options in the local Burlington area.

We believe that the independent physicians proposing to open the Green Mountain Surgery Center are part of a well-managed network, with the staff and expertise to support a project like this and bring it online successfully. Many of our people have long-standing and very positive relationships with independent physicians from the HealthFirst network, and therefore we are very supportive of their plans regarding this ambulatory care center.

Given Vermont's interest in lowering healthcare costs and retaining quality this is a solid approach. More over Its hard to understand why it's taken this long to get a solid proposal on the table. I am inclined to believe that Fletcher Allen's influence locally has created such a hostile environment that it simply keeps all other competition out under the guise of better for Vermonter's – this is not only false but detrimental to Vermont's best interests.

Please know that Seventh Generation is fully backing Green Mountain Surgery Center's plans and are looking for your support of the proposal and to the extent you can, expediting the approval process. I would be happy to discuss my company's position with you in more detail

Sincerely,

John LeBourveau

John LeBourveau

Vice President Human Resources